City of Glendale Study Session #2 May 8, 2018





FY 2018-19 Proposed Rate Plans Agenda

GWP

- Public Benefit Programs and Proposed 2-Year Budget
- Cost of Service Analyses and Proposed Rate Plans
 - Water & Electric

Public Works

- Cost of Service Analysis & Proposed Rate Plan
 - Wastewater

City of Glendale

GWP Public Benefit Programs & Proposed Budgets FY 2018-19 to FY 2019-20

May 8, 2018

Glendale

- PBC Programs have been provided pursuant to State Mandate since January 1, 1998
- PBC is funded by a separate fee on electric bills
- Funds must be used for programs in one or more of the categories:
 - Cost-effective energy efficiency and conservation programs
 - New investments in renewable energy resources
 - Research, development and demonstration programs
 - Programs for low-income electricity customers
- The current charge is 3.6% of retail electric revenues

Proposed Budget and Fund Balance



Fund Balance (\$1,000s)											
		ed									
		FY 17-18		FY 18-19		FY 19-20					
Beginning Fund Balance	\$	3,962	\$	5,064	\$	3,572					
Revenues	\$	7,619	\$	7,750	\$	7,750					
Expenditures	\$	(6,517)	\$	(9,242)	\$	(9,284)					
Ending Fund Balance	\$	5,064	\$	3,572	\$	2,038					

Proposed Budget



Budget (\$1,000s)												
Funding Category		pproved	Expended			Proposed						
Funding Category	F	FY 17-18	•	To 3-31-18		FY 18-19		FY 19-20				
Administration	\$	1,209	\$	837	\$	1,270	\$	1,307				
Low Income	\$	2,941	\$	1,489	\$	2,748	\$	2,752				
Energy Efficiency	\$	2,194	\$	812	\$	2,249	\$	2,249				
Renewable Energy	\$	1,000	\$	820	\$	2,125	\$	2,125				
RD&D (Modernization)	\$	950	\$	191	\$	851	\$	851				
Total	\$	8,294	\$	4,148	\$	9,242	\$	9,284				

Energy Efficiency Program Highlights



- GWP programs have consistently ranked among the best in the State in energy savings produced
- Creating a new online market store for customers to purchase discounted energy and water efficiency measures
- Offering new app to help customers better understand and participate in new GWP Time-of-Use electric rate programs
- \$4.5 million is proposed for energy efficiency and demand reduction programs over the next two years

Renewable Energy Program Highlights



- As Burbank, Pasadena, others discontinue solar incentive programs, GWP is proposing \$2.0 million over the next two years for residential roof top solar
- Restructuring our incentives to reflect market and increase participation
- GWP is proposing \$2.0 million over the next two years for a new Community Solar Program to provide solar access to low income, renters, and others that cannot install solar on their roof tops
- A total of \$4.3 million is proposed for renewable energy programs over the next two years

RD&D (Modernization) Highlights



- New pilot programs are being proposed to facilitate easy customer participation in ongoing programs and new TOU rates, and reduce staff time, including:
 - Peak Time of Use Energy Monitor
 - Online Store for EE & Water Measures
 - Low Income Online Application Portal
- Ongoing programs include the CEIVA Frame, Smart Thermostat, Behavior Demand Response, and EV Charger programs
- A total of \$1.7 million is proposed for Research, **Development & Demonstration (Modernization)** programs over the next two years

Low Income Program Highlights



- GWP is proposing to increase the low income bill discount from \$13 to \$15 a month starting July 2018
- Last Year, GWP provided bill discounts and other services to 13,890 low income households (approximately 15% of our customers)
- \$5.5 million is proposed for low income programs over the next two years

Detailed PBC Approved and Proposed Budgets (\$1000s)



PROGRAMS	DESCRIPTION	Approved		d Expende		Prop		osed	
FIGORAINS	PEOGRA TION						18-19	FY	′ 19-20
ADMINISTRATION									
Salaries and Benefits	Staff salaries and benefits.	\$	693	\$	537	\$	763	\$	785
Maintanana and Onevations	Measurement & verification, customer surveys, and uncollectable accounts	\$	75	\$	-	\$	79	\$	81
Maintenance and Operations	Marketing, postage, travel, training, office supplies, meetings, miscellaneous	\$	33	\$	3	\$	14	\$	15
Cost Allocation & ISF Rates	City Cost Allocation, ISD Service, Bldg Maintenance, GWP Municipal Billing and Liability Insurance.	\$	408	\$	296	\$	414	\$	426
ENERGY EFFICIENCY									
Smart Home AC Tune-Ups and Duct Testing	Free AC system tune-ups for residential customers.	\$	50	\$	43	\$	50	\$	50
Smart Business AC Tune-Ups and Duct Testing	Free AC system tune-ups for small business customers.	\$	25	\$	4	\$	25	\$	25
Smart Home Rebates (Online Portal fees)	Online tool that allows customers to submit their rebate application online. 2018 budget includes portal design.	\$	64	\$	20	\$	38	\$	38
Smart Home Rebates	Residential customer rebates for ENERGY STAR® qualified appliances.	\$	145	\$	65	\$	140	\$	140
Tree Power	Residential customers can receive up to three free shade trees to plant on their property.	\$	40	\$	25	\$	60	\$	60

Detailed Approved and Proposed PBC Budgets (\$1000s)



DDOODAMO	DECODIDATION	Approved FY 17-18		d Expended		Pro	ро	sed
PROGRAMS	DESCRIPTION			To 3-31-18		FY 18-19		FY 19-20
ENERGY EFFICIENCY CONTINUED							-	
Smart Home Energy and Water Saving Upgrades	Evaluates the efficiency of customer homes, installs energy and water saving devices, and makes recommendations.	\$	400	\$	•	\$ 500) !	\$ 500
Home Energy Reports	Provides quarterly written report with energy saving times and online access to help customer save electricity.	\$	560	\$:	570	\$ 560) !	\$ 560
Smart Business Energy Saving Upgrades	Small Business customers can receive up to \$2,000 in free energy upgrades.	\$	150	\$	76	\$ 450) !	\$ 450
Business Energy Solutions	Inceptives for medium and large businesses to complete preapproved energy saving projects up \$50,000.	\$	500	\$	9	\$ 350) !	\$ 350
Business Customer Newsletter	Email newsletter to provide news, build relationships, and energy and water conservation and efficiency information	\$	•	\$	•	\$ 10	5 5	\$ 16
Livingwise	Provides energy and water conservation education in local public and private schools.	\$	60	\$	-	\$ 60) !	\$ 60
Peak Hogs	Incentives to replace wall AC units in multi-family buildings - program not implemented.	\$	200	\$	•	\$ -	,	-

Detailed Approved and Proposed PBC Budgets (\$1000s)



PROGRAMS	DESCRIPTION	Approved		Ехр	ended	Propose		ose	ed		
FIGORAMO	DESCRIPTION	FY	FY 17-18 To 3-31-18		Y 17-18 To 3-31-18		To 3-31-18		18-19	F١	/ 19-20
RENEWABLE ENERGY											
Community Solar	Provides solar access to low income, renters, and others that cannot install solar on their roof tops	\$	-	\$	•	\$	1,000	\$	1,000		
Solar Solutions - Residential	Lowers total incentive from \$1.29 to \$0.25 per watt to mirror those of LADWP. Other local POUs no long offer incentives.	\$	875	\$	775	\$	1,000	\$	1,000		
Power Clerk - Residential Solar Solutions Application Processing	Online application processing tool that allows solar customers to submit their application and interconnection agreement online.	\$	\$ 75		\$ 75		33	\$	75	\$	75
Solar Schools	Provides solar training and activities for educators at local schools to implement solar education programs.	\$	50	\$	11	\$	50	\$	50		
RD&D (MODERNIZATION)											
Peak Time of Use Energy Monitor	Provides app to help customers better understand and participate in GWP Time-of-Use rate programs.	\$	-	\$	-	\$	75	\$	75		
Online Store for EE & Water Measures	An online market store for customers to purchase discounted energy and water efficiency measures	\$	-	\$	-	\$	50	\$	50		
EV Level II Charger Rebates	Provides to \$500 for installing a new Level 2 charging station at your home, and \$2000 for a business (increased to market).	\$	60	\$	6	\$	75	\$	75		
EV Guest Drive Events	Demonstration program that promotes the adoption of EVs by giving customers an opportunity to test drive a variety of EVs.	\$	-	\$	•	\$	40	\$	40		
Low Income Online Application Portal	Application processing tool that allows low income customers to submit online applications. Projected start - May 2018.	\$	-	\$	-	\$	41	\$	41		

Detailed Approved and Proposed PBC Budgets (\$1000s)



DDOODAMO	DESCRIPTION	Approved		Ехр	xpended		Prop	ose	sed	
PROGRAMS	DESCRIPTION	FY 17-18 To 3-3					FY 18-19		/ 19-20	
RD&D (MODERNIZATION) CONTINUED)									
Smart Home Displays/Smart Thermostats	Eligible customers receive the CEIVA Homeview display, smart thermostat, and installation at no cost.	\$	570	\$	115	\$	340	\$	340	
IHD/Thermostat Installs	Provide free installation CEIVA Homeview display and smart thermostat, and installation.	\$	255	\$	38	\$	120	\$	120	
Behavioral Demand Response	Provides personalized communications on how to trim electricity demand during summer peak day events.	\$	65	4	33	\$	110	\$	110	
LOWINCOME										
Low Income Bill Discounts	The bill discount for the Senior Care and Glendale Care programs is being increased from \$13 to \$15 a month.	\$	2,335	\$	1,447	\$	2,664	\$	2,668	
Guardian	Provides low income customers monthly electronic bill discounts for users of approved medical equipment	\$	196	\$	44	\$	74	\$	74	
Helping Hand	Helps low income customers by providing up to \$150 in one-time GWP bill payment or deposit assistance.	\$	10	\$	(2)	\$	10	\$	10	
Cool Care	Low Income Refrigerator Replacement - program not implemented.	\$	400	\$	-	\$	-	\$	-	
TOTAL BUDGET		\$	8,294	\$	4,148	\$	9,242	\$	9,284	

Questions & Comments



City of Glendale GWP Cost of Service Analyses &

Proposed 5-Year Rate Plans Water & Electric

May 8, 2018



History:

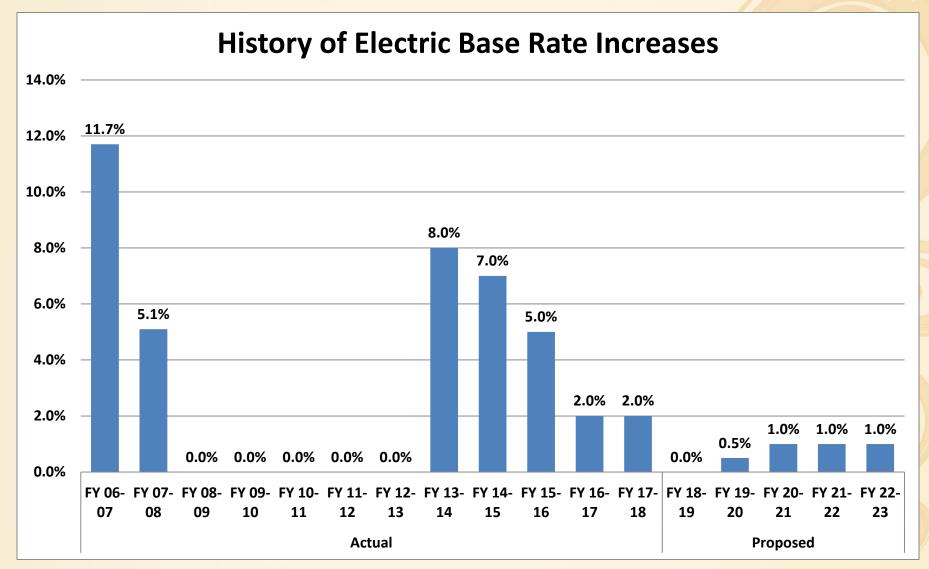
- Past practice led to sporadic rate development and implementation
- This created financial uncertainty. Capital improvement programs and operating cash reserve levels were negatively impacted. The result was that significant rate increases were required
- The 2014 to 2018 Electric Rate Schedule: increases of 8%, 7%, 5%, 2% and 2% respectively (26% compounded)
- The 2015 to 2018 Water Rate Schedule: increases of 4%, 4%, 4%, and 4% respectively (17% compounded)
- These rate increases were accompanied by bond issues of \$60 million for Electric and \$35 million for Water to reinstate the capital improvement programs



Objective:

- Restructure GWP operations to achieve cost and revenue efficiency in order to minimize rate impacts
- Analyze and develop cost of service, finance and rate plans every five (5) years for consistency
- Maintain City Council approved cash reserve balances
- Establish an internally funded capital project program to address core infrastructure needs ("Pay-Go")





Financial Plan Development



- The development of each 5 Year Finance and Rate Plan begins with the development of a Cost of Service Analysis (COSA)
- GWP hired New Gen Strategies and Solutions, LLC (NewGen) and Raftelis Financial Consultants, Inc. (Raftelis) to conduct new electric and water COSAs

Financial Plan Development



COSA Goals:

- Evaluate and identify the total costs required to operate the utility over the study period
- Calculate the optimal mix of debt and rate (i.e. cash) funded portions of the capital program to provide financial stability over the study period, FY 2018-2019 to FY 2022-2023, and design competitive rates consistent with Propositions 26/218

GWP Water 5-Year Cost of Service & Proposed Rate

Plan

May 8, 2018

Changes from Previous COSA



- Project of capital improvement costs are include in potable rates using a hybrid method logy where 55% of the cost is included in the variable ate, and 45% of the cost is include in the fixed rate
- The methodology for calculating the fixed (meter) charge was modified to include both custom r and apacity costs
 - All meers are charged the same customer cost
 - The pacity cost is equal to the fixed portion of the capital and operating cost multiplied by the corresponding meter ratio for each meter size

Changes from Previous COSA



- The tier structure for single family customers was reduced from four tiers to three
- The total average rate for Recycled and Fire Line rates are reduced
- The Drought Charge has been reduced

Proposed Revenue Adjustments



 GWP is proposing the following total annual revenue adjustments over the next five years:

FY 2018-2019

Major Findings and Recommendations



 To remain in compliance with Proposition 218, the cost allocated to each customer class and each tier is proportionate to their fair share of the system costs

 In FY 2018-2019, this results in a bill decrease for the average Single Family and Multi-Family customer, while the average commercial and irrigation customer will see a bill increase

Major Findings and Recommendations

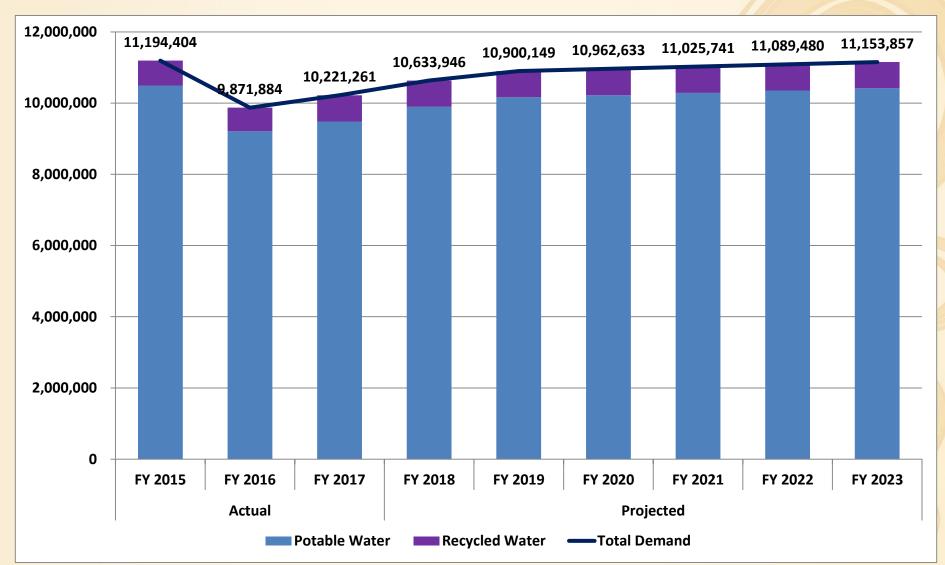


	Proposed		Cha	nge	in Avera	verage Monthly Bill*											
	Revenue	S	ingle-	N	∕Iulti-	Con	omorcial	lrr	igation								
	Adjustment	F	Family Family			Commercial Ir			igation								
FY 2018-2019	1.0%	\$	(1.51)	\$	(0.33)	\$	29.48	\$	25.68								
FY 2019-2020	1.0%	\$	0.77	\$	1.01	\$	2.29	\$	2.01								
FY 2020-2021	1.5%	\$	1.13	\$	1.41	\$	3.43	\$	3.01								
FY 2021-2022	2.0%	\$	1.56	\$	2.02	\$	4.58	\$	4.42								
FY 2022-2023	2.0%	\$	1.64	\$	2.04	\$	4.60	\$	4.44								
5-Year Average	1.5%	\$	0.72	\$	1.23	\$	8.87	\$	7.91								
Cumulative % Change	7.7%	4.8%		6.7%		6.7%		6.7%		6.7%		% 6		23.6%		2	23.2%

^{*}Includes structural changes due to the allocation of low-cost water to residential customers per Section 106 of the Water Code, which declares that the highest priority use of water is for domestic purposes.

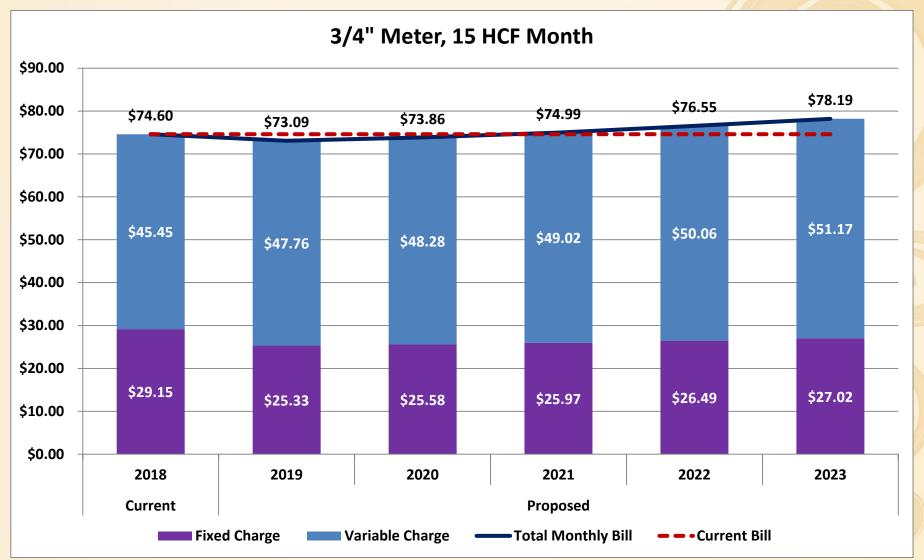
Annual Water Demand (HCF)





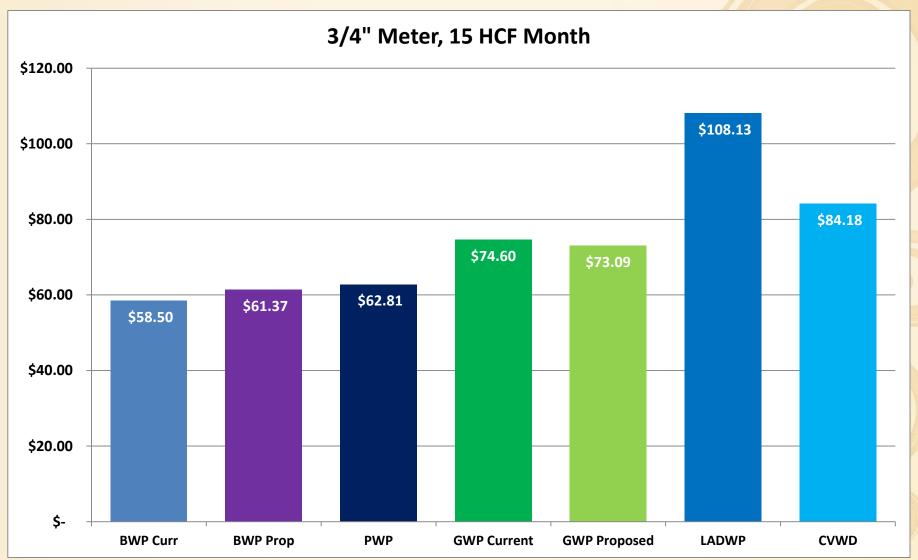
Single Family Bill Impact





Single Family Bill Comparison





Questions & Comments



GWP Electric

5 - Year Cost of Service & Proposed Rate Plan

May 8, 2018

GWP Electric Rate Structure



GWP's rate structure includes two components:

- Base rates: reflect the majority, or the base costs of delivering power and electricity to customers
- Cost adjustments: used to manage the difference between projected and actual costs for specific GWP accounts, market conditions, or regulatory impacts
 - Regulatory Adjustment Charge (RAC)
 Currently (\$0.0076/kWh)
 - Energy Cost Adjustment Charge (ECAC)
 Currently (\$0.00/kWh)
 - Revenue Decoupling Charge (RDC)
 Currently (\$0.00/kWh)

Changes from Previous COSA



- The new COSA indicates that the current revenues collected from the Residential class are significantly below Proposition 26 requirements, as such COSA proposes new rates designed to move this customer class closer to required levels
- Time of Use rates have been redesigned to better incentivize off peak usage and to promote the use of electric vehicles

Changes from Previous COSA



- "Pay-Go" capital improvement program is established
- Maintains City Council approved reserve fund levels
- Proposed Grayson Repower Project reviewed

Proposed Revenue Adjustments



GWP is proposing the following total annual base rate revenue adjustments over the next five years:

FY 2018-2019 0.0%

FY 2019-2020 +0.5%

FY 2020-2021 +1.0%

FY 2012-2022 +1.0%

FY 2022-2023 +1.0%

Major Findings and Recommendations



- In year 1, all customer classes realize a bill reduction as the Regulatory Adjustment Charge of \$0.0076/kwh is reduced to zero
- In year 2, commercial rates will remain steady or experience continued decline, while residential customers will experience increases due to Proposition 26 requirements
- To reduce the impact on residential customers required by Proposition 26, GWP will phase in the required rate adjustments over 9 years starting in FY 2019-2020

Revenue Adjustments/ Prop 26 Structural Changes



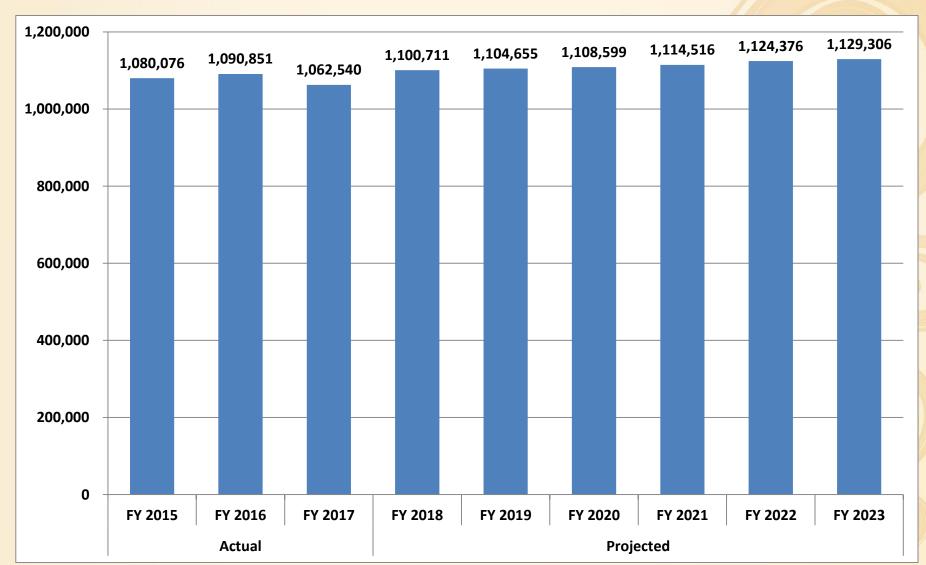
	Proposed	Effective Change in Average Monthly Bill*			**	*				
	Revenue	Revenue	Residential Small Business		Medium		Large			
	Adjustment	Adjustment*			Business		Business		Business	
FY 2018-2019	0.0%	-4.0%	\$	(3.07)	\$	(4.42)	\$	(67.21)	\$	(726.89)
FY 2019-2020	0.5%	0.5%	\$	2.36	\$	-	\$	(30.96)	\$	(269.34)
FY 2020-2021	1.0%	1.0%	\$	2.47	\$	-	\$	(9.42)	\$	(148.41)
FY 2021-2022	1.0%	1.0%	\$	2.58	\$	-	\$	(9.60)	\$	(86.20)
FY 2022-2023	1.0%	1.0%	\$	2.65	\$	-	\$	(7.96)	\$	(80.02)
5-Year Average	0.7%	-0.1%	\$	1.40	\$	(0.88)	\$	(25.03)	\$	(262.17)
Cumulative % Change	3.6%	-0.6%		9.2%		-3.7%		-7.0%		-7.9%

^{*}Includes rate adjustments, RAC reduction, other revenues, and projected average annual sales growth of 0.52%

^{**}Includes structural changes required by Proposition 26

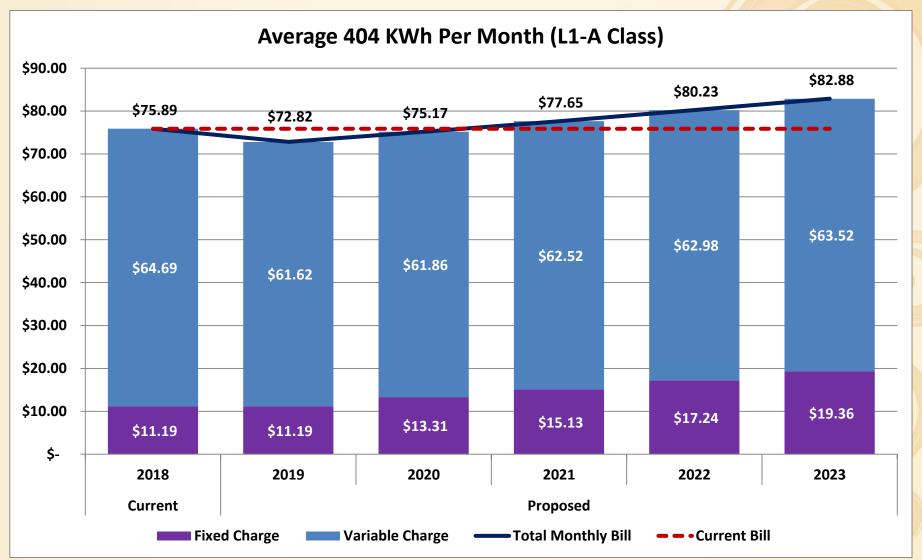
Electric Demand (MWh)





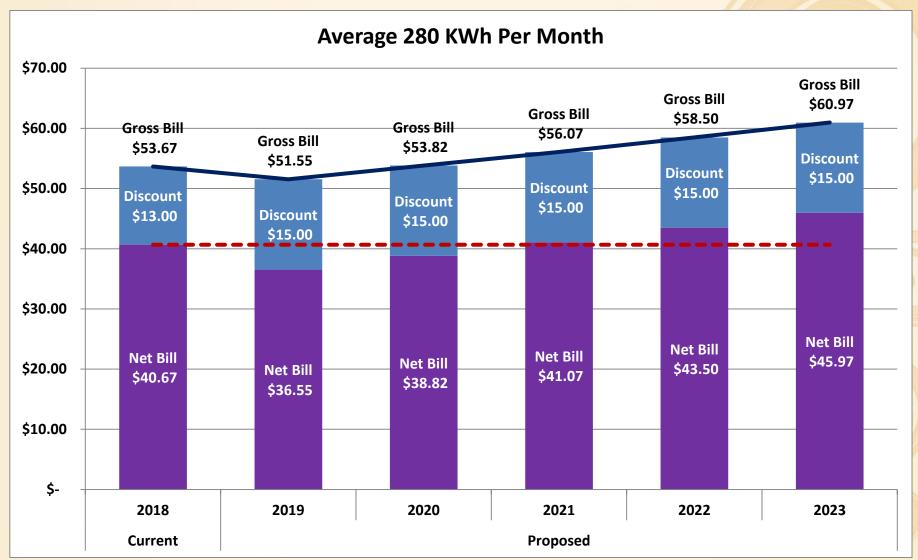
Residential Monthly Bill





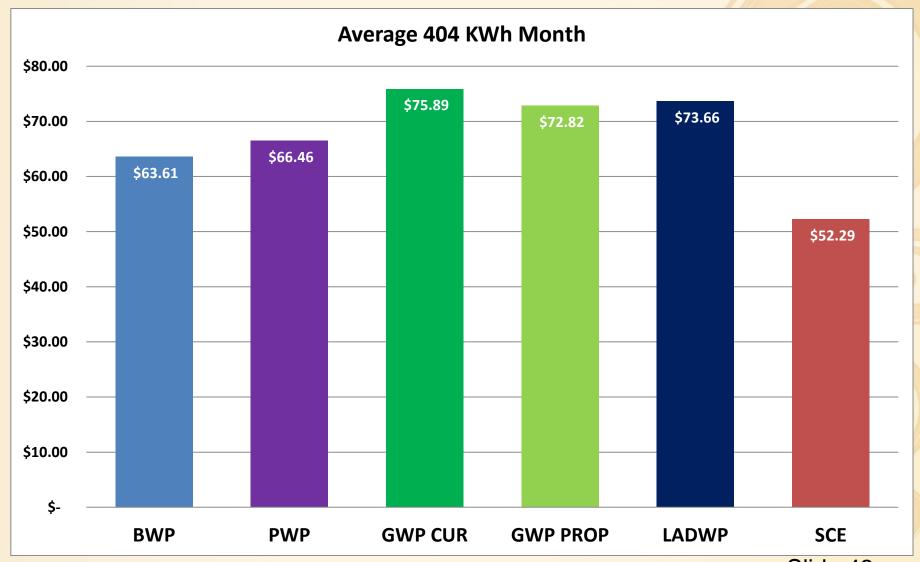
Low Income Monthly Bill





Residential L1-A Bill Comparisons





Public Works Proposed 4-Year Wastewater Rate Plan May 8, 2018

Background

 The 4 Year Rate Plan begins with the development of a Cost of Service Analysis (COSA)

 Public Works Department hired HDR Engineering Inc. to conduct a new wastewater COSA

COSA Goals:

 Evaluate and identify the total costs required to operate the wastewater utility over the study period

 To design rates that are consistent with Proposition 218

Overview of Glendale Wastewater System

System
360 miles of
wastewater
(sewer) pipes

Flumes:

- Elk
- Doran
- Doran Lift
- Salem
- Colorado
- Chevy Chase



Sludge and By-pass Recycled Water: Glendale 1.4 MGD; LA 1.4 MGD

Flumes:

Tyburn



Wastewater Rate History

Last rate increase was implemented 19 years ago in 1999

Current Wastewater Rate

•	Monthly Flat Fee per Electrical Account:	\$2.30
•	Single Family Winter Water Charge (\$/Hcf):	\$1.23
•	Multi Family Charge (\$/Hcf):	\$1.31
•	Commercial - Low Strength Charge (\$/Hcf):	\$1.39
•	Commercial - Med Strength Charge (\$/Hcf):	\$2.02
•	Commercial - High Strength Charge (\$/Hcf):	\$3.85

Examples:

Commercial-Low Strength: General merchandise stores, auto dealers

Commercial-Med Strength: Food stores, gas stations

Commercial-High Strength: Bakery product manufacturers, industrial printing companies

Proposal to Increase Wastewater Rates

- Why the Increase?
 - To pay for <u>contractual obligations</u> with the City of Los Angeles:
 Operation & Maintenance costs and Capital Improvement costs for LAGWRP and the Amalgamated System.
 - To pay for Operation & Maintenance of the local collection system and local capital improvement projects.

Current Average Single Family Residential Monthly Bill

(Based on an average winter water usage of 8 HCF/Month)

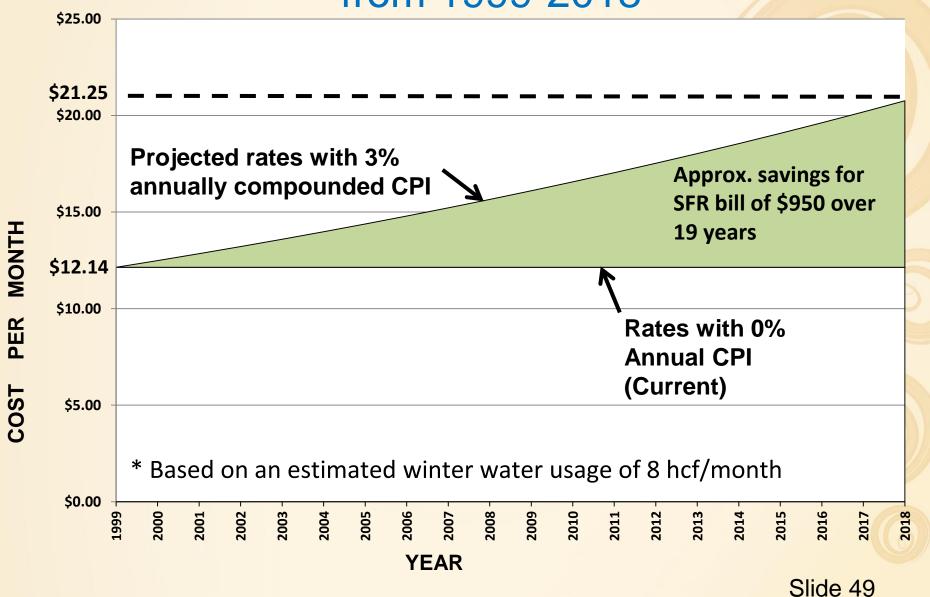
Winter water usage means metered water readings between the beginning of December through to the end of March of the following year.

Current Average Monthly Bill

= Monthly Flat Fee + (Average Winter Water Usage X Wastewater Charge)

$$= $2.30 + (8 \times $1.23) = $12.14$$

Comparison of a SFR monthly rates* from 1999-2018



Costs to Treat Glendale Wastewater

LOCAL COST

 Operation and Maintenance cost and Capital Improvement cost within the City of Glendale

LOS ANGELES-GLENDALE WATER RECLAMATION PLANT COST

- Glendale owns 50% of the plant with City of Los Angeles
- Glendale is <u>contractually obligated</u> to pay for 50% of the Operation & Maintenance Cost and Capital Improvements Cost

AMALGAMATED SYSTEM COST

Glendale is <u>contractually obligated</u> to pay the Operation & Maintenance Cost and Capital Improvements Cost to City of Los Angeles for the conveyance of wastewater to City of Los Angeles' Hyperion Plant and the treatment of wastewater at the plant.

Projected Wastewater O&M and CIP Costs

PROJECTED OPERATION & MAINTENANCE COSTS

	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Local O&M	\$7,301,100	\$9,197,400	\$9,395,500	\$9,600,400	\$10,648,600
LAG O&M	\$2,611,300	\$2,689,700	\$2,770,400	\$2,853,500	\$2,939,100
Amalgamate	¢E 279 100	\$4.672.200	\$4.756.100	¢4 955 900	\$E 124 200
d O&M	\$5,278,100	\$4,673,300	\$4,756,100	\$4,855,800	\$5,134,300
Total	\$15,190,500	\$16,560,400	\$16,922,000	\$17,309,700	\$18,722,000

PROJECTED CAPITAL IMPROVEMENT PROJECT COSTS

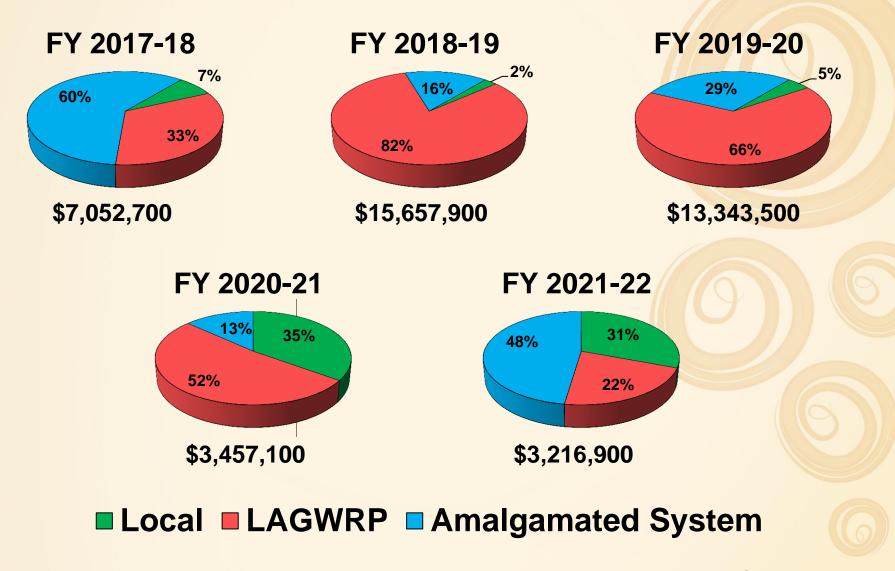
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Local CIP	\$500,000	\$389,000	\$602,000	\$1,209,000	\$987,000
LAG CIP	\$2,339,400	\$12,804,100	\$8,864,400	\$1,788,900	\$697,700
Amalgamated					
CIP	\$4,213,300	\$2,464,800	\$3,877,100	\$459,200	\$1,532,160
Total	\$7,052,700	\$15,657,900	\$13,343,500	\$3,457,100	\$3,216,900

New Major LAG CIP Costs For FY 2018/19 and FY 2019/20

- > PRIMARY EFFLUENT EQUALIZATION PROJECT
 - ✓ PROJECTED CITY OF GLENDALE'S SHARE: \$9 MILLION

- > ADMINISTRATION BUILDING PROJECT
 - ✓ PROJECTED CITY OF GLENDALE'S SHARE: \$9 MILLION

Projected Wastewater CIP Costs



Proposed 4-Year Wastewater Rates

					<u> </u>	
	Current Rate	Proposed Rates				
	FY	FY	FY	FY	FY	
	2017/18	2018/19	2019/20	2020/21	2021/22	
Monthly Flat Fee per Elec. Acct.	\$2.30	\$3.93	\$4.21	\$4.36	\$4.49	
SFR Winter Water charge per HCF	\$1.23	\$2.10	\$2.25	\$2.33	\$2.40	
Multi-family charge per HCF	\$1.31	\$2.24	\$2.40	\$2.49	\$2.56	
Commercial – Low Strength Charge per HCF	\$1.39	\$2.38	\$2.54	\$2.64	\$2.72	
Commercial – Medium Strength Charge per HCF	\$2.02	\$3.45	\$3.70	\$3.83	\$3.95	
Commercial – High Strength Charge per HCF	\$3.85	\$6.58	\$7.04	\$7.30	\$7.52	

Monthly Average Bills for Single Family Residential and Multi-family

SINGLE FAMILY RESIDENTIAL

- Monthly Bill = Monthly Flat Fee + (Winter Water Usage X Wastewater Charge)
 - Based on an average winter water usage of 8 HCF/Month

Monthly Average SFR Bill for FY2018/19

$$= $3.93 + (8 \times $2.10) = $20.73$$

A monthly average bill increase of <u>\$8.59</u> (\$20.73 - \$12.14)

MULTI-FAMILY

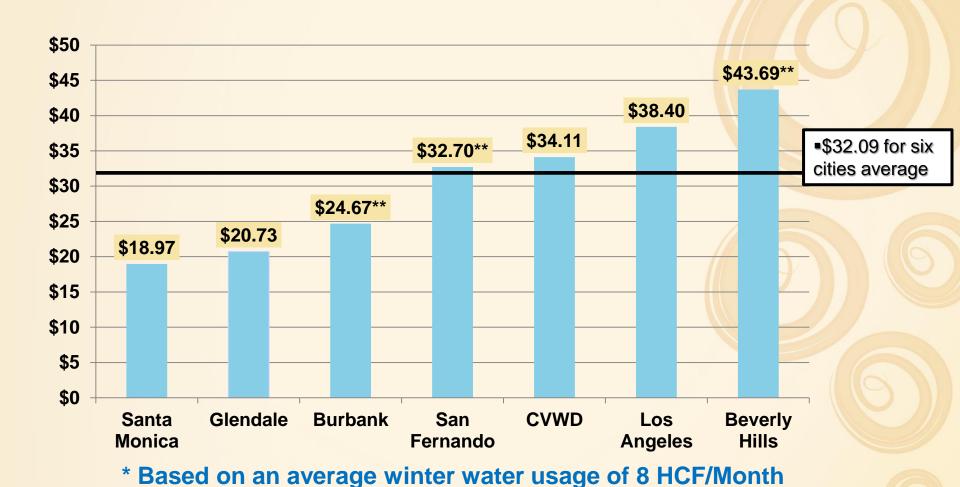
- Monthly Bill = Monthly Flat Fee + (Water Usage X Wastewater Charge)
 - Based on an average water usage of 6 HCF/Month per unit

Monthly Average Multi-Family Bill for FY 2018/19

$$= $3.93 + (6 \times $2.24) = $17.37$$

A monthly average bill increase of \$7.21 (\$17.37 - \$10.16)

Comparison of a Single Family Monthly Average Bill* with Six Other Cities (under Proposed Rate)



** Wastewater rates are fixed (no usage element)

Summary

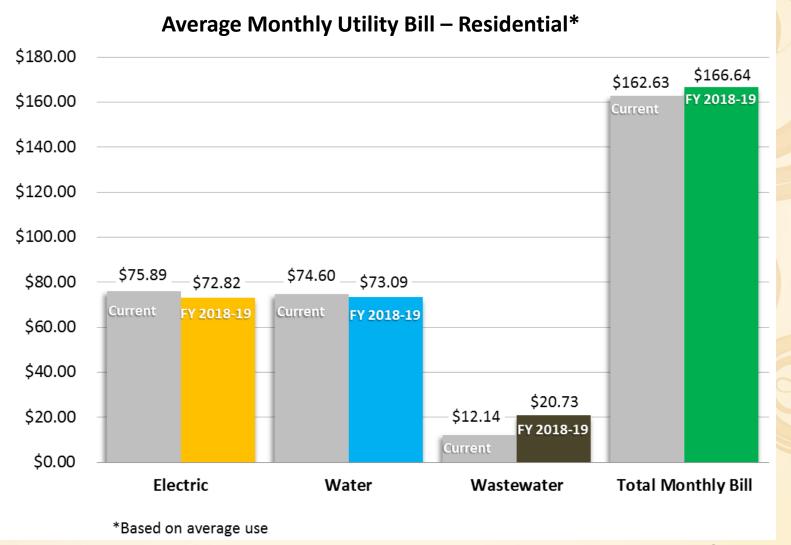
- This Wastewater Rates Increase will:
 - Enable Glendale to meet our <u>contractual obligations</u> to City of Los Angeles for the Los Angeles-Glendale Reclamation Plant and the Amalgamated System
 - Provide the necessary funds for ongoing wastewater system management and operation
 - Maintain the "Pay-For-What-You-Use" philosophy
- What if there is no Wastewater Rates Increase?
 - Glendale will not be able to meet its contractual obligations to City of Los Angeles and will have to borrow monies
 - Glendale will not be able to maintain its wastewater system leading to a public health issue

Summary of Residential Rates: Before & After

Utility	Current Rates*	FY 2018-19 Proposed Rates*
Electric	\$75.89	\$72.82
Water	\$74.60	\$73.09
Wastewater	\$12.14	\$20.73
Total	\$162.63	\$166.64

^{*} Based on average use

Summary of Residential Rates: Before & After



Utility Rates Meeting Schedule

- ✓ May 2, Community Meeting at Adult Recreation Center
- ✓ May 3, Community Meeting at Sparr Heights Senior Center
- ✓ May 8, Budget Study Session #2
- May 22, Public Hearing, 6:00 p.m.
 - Prop 218 Hearing for New Utility Rates
 - Utility Rate Adoption
- July 1, 2018 Effective Date of New Rates

FY 2018-19 Budget Adoption Calendar

- ✓ May 1, Budget Study Session #1, 9:00 a.m.
 - Proposed General Fund Budget
 - Revenue Estimates & Opportunities
 - Organizational Profile
 - Summary of All Funds by Type
 - Department Dashboards
- ✓ May 8, Budget Study Session #2, 9:00 a.m.
 - GWP Public Benefits Charge Discussion
 - Proposed Utility Rate Increases
- May 15, Budget Study Session #3, 9:00 a.m.
 - Proposed Capital Improvement Projects
 - Citywide Fee Discussion
- May 22, Budget Hearing, 6:00 p.m.
- June 5, Budget Adoption, 6:00 p.m.



Questions & Comments

